# Get Academic ROI on your Facilities

Long Range Master Plan: Facilities & Technology

DALLAS INDEPENDENT SCHOOL DISTRICT

A4LE SOUTHERN REGION CONFERENCE April 5, 2018



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IN2 Architecture

### Agenda



- 1. Dallas ISD
- 2. Bonds, Bonds, and Bonds
- 3. Long Range Facilities Master Plan
  - 1. Technology Plan & Process
  - 2. Facilities Plan & Process
  - 3. Other components
  - 4. Overall Process & Schedule
- 4. Questions





### Dallas ISD



### Scale

- 15<sup>th</sup> largest district in country
- 5<sup>th</sup> largest city district in country
- 2<sup>nd</sup> largest district in Texas

### Demographics

- 90% economically disadvantaged
- 157,000 students
- 20,000 employees (6,000 support)

### Geography

- 386 square miles
- 239 campuses
- 25 million square feet

### **Bond Programs**



- 2002 Bond Program \$1Billion
- 2008 Bond Program \$1Billion
- Qualified School Construction Bond (QSCB)
  - \$143M program initiated in August 2013
  - 47 projects in original program
  - Savings enabled an additional 45 projects to be completed
- Bridge Program
  - \$148M program Initiated in March 2015
  - 23 projects completed
  - Combination of maintenance tax notes and O&M funds
- 2015 Bond Program
  - \$1.6B program approved by voters in November 2015
  - 5 phases containing over 180 projects
  - Parsons Report

# **Recap - Fund Allocation**

Туре	Comments	Allocation
Land Acquisitions	\$40 million used to reimburse GOF for Bridge Plan; remaining land balance approximately \$65 million	\$ 105,090,000
New Schools	Stone/Hotchkiss, Wilmer, Titche/Blanton, N. Dallas, Pinkston, Rosemont, Rhoads, Roosevelt, W. Dallas, Obama MLA	\$ 491,740,000
Additions	19 Schools identified for additions	\$ 168,370,000
Facilities Functional Improvements	Roofs, HVAC, Building Envelopes, Interior Improvements, Site, Exterior Facades, Plumbing, gym/LR enhancements, libraries, science labs, cafeterias, auditoriums, fine arts, and athletics	\$ 633,000,000
Educational Adequacy Improvements	Technology	\$ 100,000,000
Facilities for New Educational Programs	CTE, K-8 Transformation, PK	\$ 92,600,000
TOTAL		\$ 1,600,000,000

### **Savings Process**

**Architect Fees** 

Existing: 10%-12%

Current: 6%-7.5%

Savings: \$18.5 million

Consultant/Miscellaneous Costs

Existing: 5%

Current: 3%

Savings: \$5 million

Program Management Fees

Existing: 5.2%

Current: 3%

Savings: \$25 million

**New Facilities** 

Existing: \$491.7 million

Current: \$391.7 million

Savings: \$100 million

**Total Projected Savings** 

\$251.6 million

**Additions** 

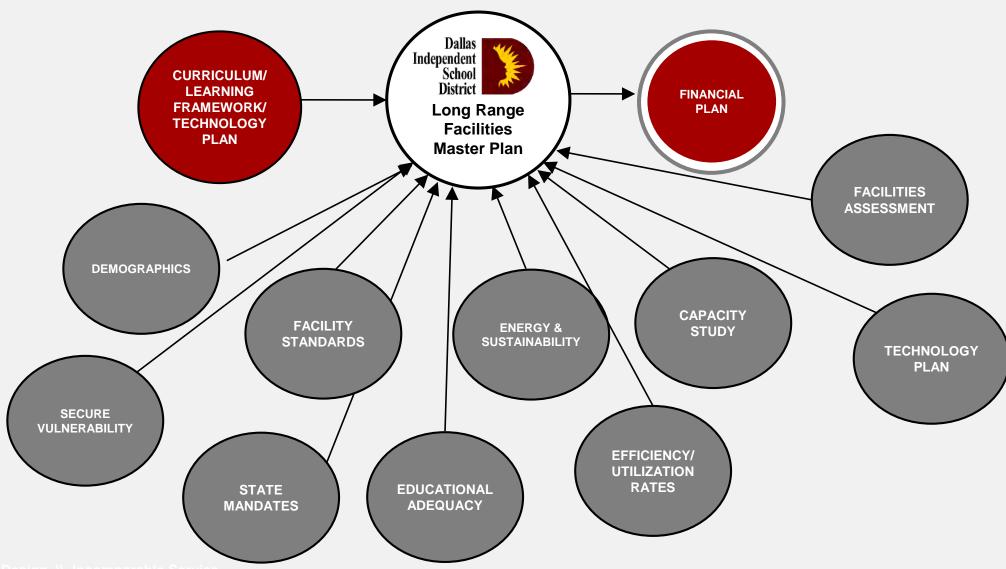
Existing: \$168.4 million

Current: \$65.3 million

Savings: \$103.1 million

## Long Range Facilities Master Plan





### Long Range Facilities Master Plan Process











Team Mobilization

#### **Community Engagement**

 Input from Dallas community to define learning vision for DISD students

#### **Learning Framework**

 Bring stakeholders together in complete agreement to build a customized vision ready for action

#### **LEARN Rubric**

- Design principles for learning spaces
- Assessment tool to conduct campus assessments

#### **Technology Planning**

- Technology planning development
- Technology assessment

#### **Needs Assessment**

- Conduct Demographic Analysis
- Identify Projected Student Enrollment
- Conduct Space Utilization Study and Document Current Facility Needs

#### Program Validation: Facility Standards & Educational Adequacy

- Develop/Update District Educational Specifications
- Develop/Update District Facility Standards Documentation

#### Inspect & Analyze Fa

- On-site Analysis
- Building Tours
- •Educational Adequacy Review
- Learning Protocol Assessme
- Learning Environment Confid
- Forencie Investigations
- Data Documentation
- Determine Requirements
- Make Recommendations

#### **Inspect & Analyze Si**

- Due Diligence, Site, Traffic an Infrastructure Analysis
- Analysis of Agency Codes
- Dood Postriction
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- Finalize Opportunities and Co

#### Database load & Review

- Classification Codes
- Priority Code
- Cost Estimates

### Long Range Facilities Master Plan Process







#### **Inspect & Analyze Facilities**

- On-site Analysis
- Building Tours
- Educational Adequacy Review
- Learning Protocol Assessment
- Learning Environment Confirmation
- Forensic Investigations
- Data Documentation
- Determine Requirements
- Make Recommendations

#### **Inspect & Analyze Sites**

- Due Diligence, Site, Traffic and Infrastructure Analysis
- Analysis of Agency Codes
- Deed Restrictions

Database Upload & Review

 Classification Codes Priority Codes

Cost Estimates

- Determine Future Requirements
- Finalize Opportunities and Constraints

**Data Analysis** 

#### **Review Findings**

- Analyze condition assessment and cost estimates of proposed improvements
- . Confirm Scope of Work Items and **Validate Priorities**
- . Conduct second on-site inspection of property and district assets

#### **Programs / Schools**

- •Review program offerings by level
- Confirm alignment with strategic design
- Offer alternatives for space utilization
- •Develop possible options at various cost levels

#### **Community Engagement**

 Facilitate Community Town Hall - Update/Input Community on **Current Master Plan Objectives** 

**Finalize** Assessment Report

**Cost Analysis & Community Outreach** 

### Long Range Facilities Master Plan Process



#### PHASE III



#### **Technology Standards**

- Upgrade technology qualities to align with learning plans.
- Identify Potential Funding Sources

#### **Learning Environments**

- •Identify options for implementation
- Provide plans per campus

#### Long-Range Facility Master Plan

 Final Review and Selection of Preferred Option that will be Adopted as the Official LRFMP

> Finalize Master Plan Report





#### **Data Analysis**

**Cost Analysis & Community Outreach** 

Final Database Upload & Review

Validate and Test

### Technology Plan











### What are your expectations?



**Learning 1.0** 

One Size Fits All
Lecture
No Technology

**Learning 2.0** 

One Size Fits All
Devices for
Consumption
Notes, Digital Worksheets

**Learning 3.0** 

Personalized
Technology for
Creation
Collaboration,
Problem-Solving



# How do you get ROI on technology?





# What not to do...

# WHAT SCHOOLS MUST LEARN FROM LA'S IPAD



Published by WNYC News

Why Hoboken is Throwing Away All of its **Student Laptops** 

THE BLOG 04/16/2013 04:45 pm ET I Updated Jun 16, 2013

Technology in Education: Before You Make a Purchase, Make a Plan

AUG 22, 2012 @ 02:35 PM

No Shock as Peru's One-to-One Laptops Miss Mark









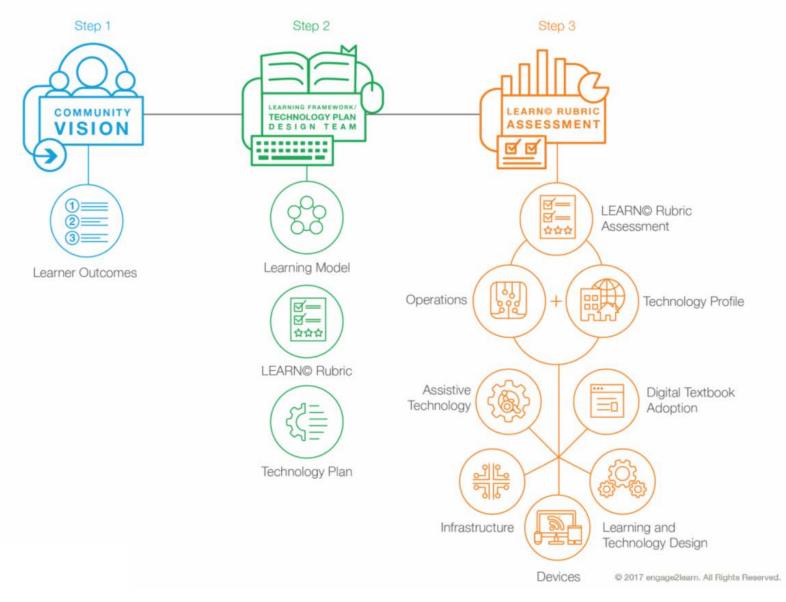




LePage calls Maine's student laptop program a 'massive failure'

By Christopher Cousins

#### Community Vision + Learner Experience & Technology Plan = Learner Outcomes











# Community Input

What are your highest hopes for your learners as a result of their time in school?



College/Career Ready



Critical Thinking/Problem Solving



Life Skills/21st Century Ready



**Effective Communicator** 



Find Passion/Pursue Interests



"We need to learn about real life before we leave and have to jump in."
-Dallas ISD Student

"I want to come to school because my future depends on it."
-Dallas ISD Student



"My hope is to be able to compete in the real world - school is competitive and even more so in the workforce."

-Dallas ISD Student

"We should be doing student focused learning, self control, becoming independent."

-Dallas ISD Student



"The world has become technology driven so my hope is that students are exposed to technology and information skills so that they are able to compete in today's world." -Dallas ISD Staff "I hope my learners gain the skills they need to do whatever they want with their lives. Education should open doors and create opportunities." - Dallas ISD Teacher



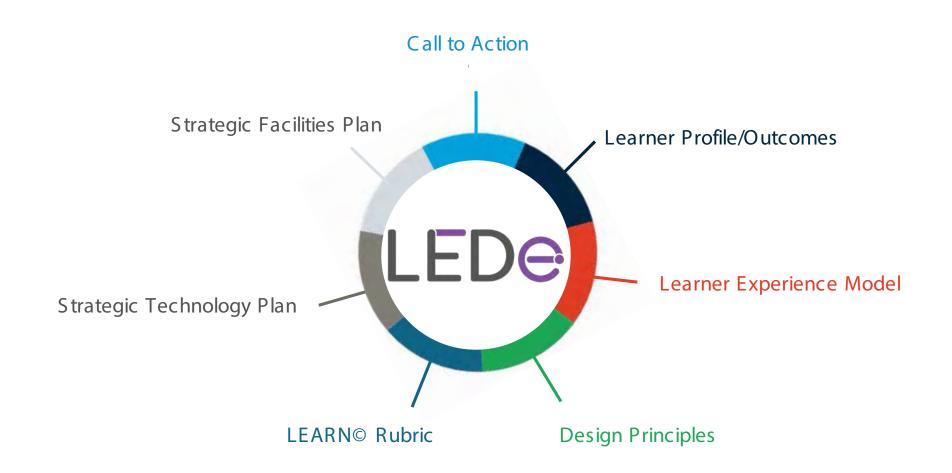
"My hope is that they are well-prepared for the next step (workforce, higher ed, technical training)."

-Dallas ISD Parent/Community Member

"I hope they become lifelong learners, find passion, add to community." -Dallas ISD Parent/Community Member



# e2L Learning Environment Design





### **Call to Action**

All Dallas ISD learners develop a lifelong love of learning to ignite their own passions and be resiliently successful in a global society.



#### LEARNER OUTCOMES



All students will complete a College Work Readiness Assessment in their Junior year.



100% of students demonstrate intra and interpersonal soft life skills (critical thinking, problem solving, communication, collaboration, financial literacy).



All students will demonstrate positive contributions to the community to promote ethical values through three student led activities.



All secondary students will have a graduation plan, and graduate with a personalized post secondary plan.



100% of students will demonstrate academic growth each year.



Each learner will utilize/ demonstrate digital skills in every course to communicate, collaborate, research and problem-solve.





#### LEARNER PROFILE SKILLS



# If this is how we "close the gap"





### Employers, colleges, and the community agree...

Leadership	80.1%
Ability to work in a team	78.9%
Communication Skills (written)	70.2%
Problem-solving Skills	70.2%
Communication Skills (verbal)	68.9%
Strong Work Ethic	68.9%
Initiative	65.8%
Analytical/ Quantitative Skills	62.7%
Flexibility/ Adaptability	60.9%
Technical Skills	59.6%
Computer Skills	55.3%



# What is Equity?

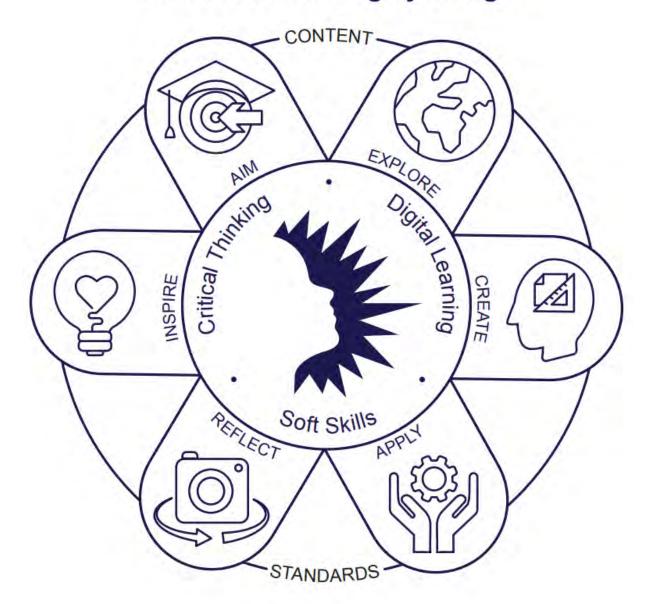








#### **Dallas ISD Learning by Design**





### Dallas ISD Learning Environment Design Principles



Furniture



Common Spaces



Lighting



Environment



Classroom/Learning Spaces



Student Devices



Administrative/Operational Technology



Infrastructure



Media Center/Library



Access to Digital Resources/ Learning Mgmt System



Learning Space Technology



Finishes/Writable Surface



#### **Evaluation Scorecard Criteria**



# Technology Plan Goals



Teaching and Learning



Leadership and Instructional Support



Community



Technology Ecosystem



# Facilities Assessment/Long Range Master Plan





### Facilities Assessment Process



#### What is a Facilities Assessment?

A Facilities Assessment is a detailed document that identifies the physical condition of a facility and measures it against it's life expectancy.



#### Facilities Assessment Process



#### Facilities Assessment – Data Gathering





- Meet with key district personnel to gain insights on goals, educational plan and vision for the district's facilities.
- Issue questionnaires for campus input.
- Meet with Principals to review their input and walk the schools.
- Review input from community survey.

### Facility Assessment Process



#### Facilities Assessment – Facility Walkthroughs & Data Entry





- Teams of Architects, Engineers & Specialized Consultants will walk every district facility & document:
  - System Deficiencies
  - Code Issues / ADA Compliance Issues
  - Lifecycle Replacements
  - TEA Compliance
  - Programmatic Issues / Capacity Verification
  - Educational Adequacy
- Data entered and prioritized
- Costs estimates generated
- Reports generated by campus



#### Facilities Assessment – Other Reports

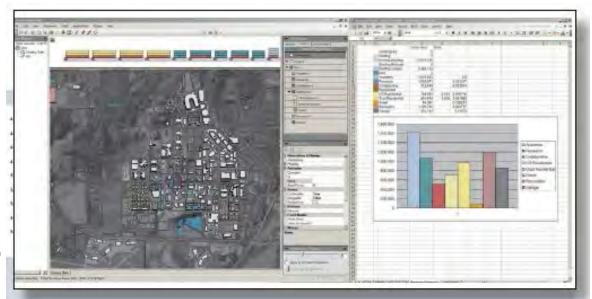
- Preventative Maintenance Schedule
- Educational Specifications
- Technical Design Guidelines
- Capital Improvement Projects
- Bond Project Report





#### Facilities Assessment – Capacity Study

- Utilization Study
- Review School Schedules
- Determine District approved methodology for determining capacities
- Optimal vs. Design Capacities





#### Long Range Facilities Master Plan – Campus Master Plans

- Prepare Master Plans for each campus in alignment with all the findings
  - Learn Rubric Assessment
  - Technology Plan
  - New Ed Specs
  - Facilities Assessment
- Indicate Possible Addition Areas
- Indicate Possible Renovation Areas

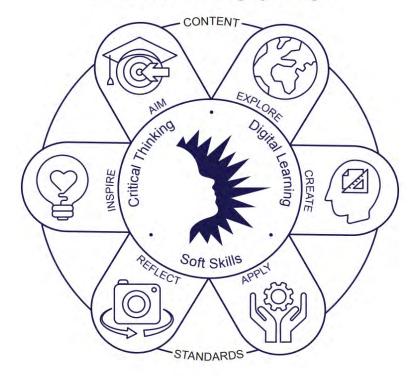




#### Long Range Facilities Master Plan – Campus Master Plans

- Major Goals
  - Improve exterior appearance of schools
    - Lighting, landscaping, signage
    - Clear sense of entry
    - Fenestration and masonry
  - Provide safety and security systems
    - Card Access
    - Security Cameras
  - Alignment with Dallas ISD Learning by Design
    - Improve the learning environment
    - Provide equity

#### **Dallas ISD Learning by Design**







#### BRYAN ADAMS HIGH SCHOOL



2101 Millmar Drive, Dallas, Texas 75228



Original Building Completed: 1956 Building Area: 216,337 SF Enrollment (2016-2017): 1,846 Current Building Capacity: XXXX\* \*PASA Update XXXX





#### **BRYAN ADAMS HIGH SCHOOL**





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- · Id mo et et faccullam ut lacipidita simus
- Id mo et et faccullam ut lacipidita simus
- · Evellorum apienitiunt que latem et aut
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#### LIFE CYCLE IMPROVEMENTS

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#### SAFETY + SECURITY

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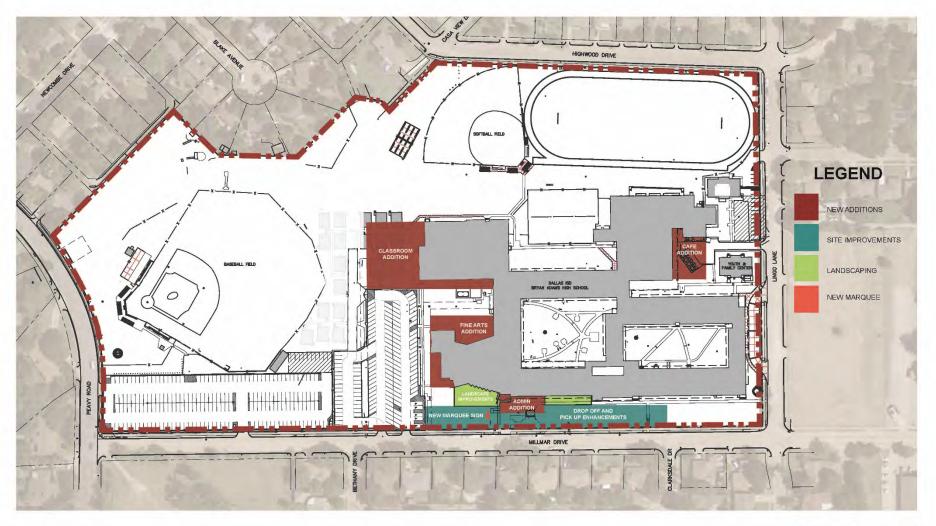
2.35 DALLAS INDEPENDENT SCHOOL DISTRICT

BRYAN ADAMS
HIGH SCHOOL
Existing Site Aerial





**BRYAN ADAMS** 2.37 DALLAS HIGH SCHOOL Proposed Site Plan









2.39 DALLAS HIGH SCHOOL BY FROM 1 SCHOOL DETRICT Proposed 1st Floor Plan

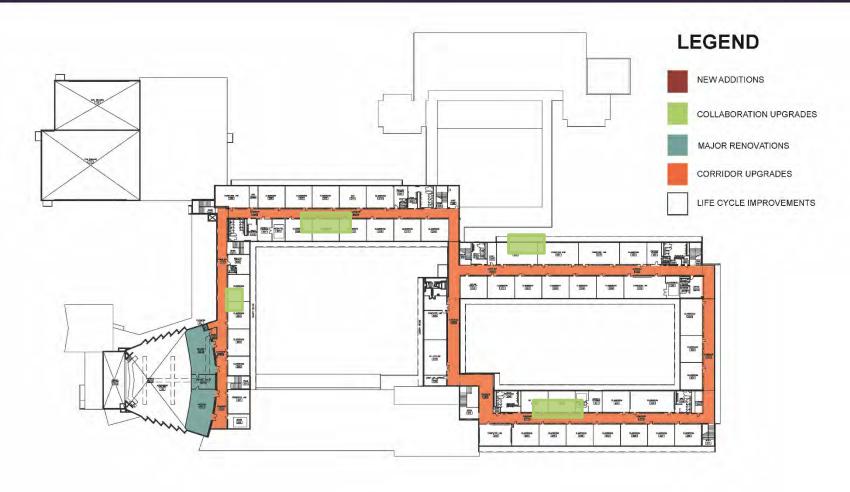






DALLAS \*\*

**BRYAN ADAMS** HIGH SCHOOL Proposed 2nd Floor Plan















#### Long Range Facilities Master Plan – Other Upgrades

- Learning by Design
  - Furniture
  - Outdoor Learning Environments
  - Diverse Learning settings
    - Smaller Settings
  - Transparency and Visibility





#### Long Range Facilities Master Plan – Final Document

- Present Long Range Facilities Master
   Plan to Board of Trustees
  - Timelines and Costs Finalized
  - Final Document Published
  - Current design projects are vetted against the Final Plan.



# Q&A



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**ENVISION**