# **COLLABORATION IS KEY**

#### Delivering the Best in Design-Build Projects









## INTRODUCTION Mary Ellen Read



- Principal of Northern Front Studio
- Based in Whitehorse, Yukon
- Member of AIBC, NWTAA and AIA Alaska
- Doctor of Design candidate at U Calgary SAPL





#### **INTRODUCTION** David Lee Blanchard

- Partner at Thinkspace Architecture
  Planning Interior Design Ltd.
- Based in Surrey, BC
- Member of AIBC, AAA





#### **INTRODUCTION** Allan Van Tassel



• Director of Facilities & Transportation,

Chilliwack School District #33 (2015 - present)

 Director of Operations, Peace River South District #59 (2008 - 2015)





#### AGENDA

#### Case study 1 – CSSC Mercier

#### Case study 2 – Stitó:s Lá:lém Totí:lt

#### **Commentary on DB Projects**

Q & A Session



#### **CSSC MERCIER**

- Completed in 2020, in Whitehorse, YT
- New French school, 150 grades 7-12 students
- Community space plus 21<sup>st</sup> century learning design
- Single level, concrete & steel construction
- 3,570 sq m gross floor area
- Funding from Canadian Heritage

#### SITE

- Whitehorse, capital of Yukon
- 28,200 people, 70% bilingual
- Part of a larger school campus
- Shared amenities with existing high school and elementary school
- Track field, skate park, basketball courts
- Riverdale neighbourhood, southeast of downtown, near Yukon River and extensive trail system



#### PROGRAM

- Six learning studios
- Community commons
- Three common learning areas connected to outdoors
- Regulation gymnasium
- Music room
- Commercial kitchen
- Theatre studio that opens to the commons
- Recording studio
- Print media and resource centre
- Offices and staff rooms
- Gender neutral washrooms and change rooms



#### TEAM

- Yukon Government, Department of Education
- Commission scolaire francophone du Yukon (CSFY)
- Design team for design development and Statement of Requirements (SOR), responsible for the overall program
- Owner's advisory team during construction, responsible for assisting with contract interpretation, project management
- Design-builder team, responsible for implementing and completing the project
- Peer review, responsible for design-builder team and SOR compliance
- Process of design from client, public perspective
- Balance of local knowledge and school design expertise

#### **DESIGN-BUILD**

- Architecture as both design and implementation
- Progressive design-build, value-added negotiated procurement, and building trust
- Resolving the SOR, ability to pivot





Learning Commons



Learning Commons



Gymnasium

Gender-neutral washrooms

24

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![](_page_14_Picture_0.jpeg)

STEAM Lab

![](_page_15_Picture_0.jpeg)

Learning Commons

## **DESIGN-BUILD**

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• Our role as Project Architect and Interior Designer

#### **DESIGN-BUILD**

- Design-builder's approach to collaboration
- Willingness to continue to develop the work
- Appetite to improve, bringing their expertise to problem solving
- Values and lessons

![](_page_17_Picture_5.jpeg)

## INNVOVATION

- Energy performance: 25% reduction of NECB 2015 baseline
- GHG emissions: 50% reduction of the reference building
- Consideration for future alternative energy, PV and biomass
- Energy modelling and monitoring
- Heating recovery strategies
- Energy efficient lighting
- Energy recovery ventilators 90% efficient
- Innovation in building envelope

![](_page_18_Picture_9.jpeg)

## **PROJECT MANAGEMENT**

- Schedule management, despite COVID
- Project management innovations, including first BIM, online communication platforms

![](_page_19_Picture_3.jpeg)

#### SUMMARY

- Where is the design-builder relationship now?
  - Whistlebend Elementary, to be completed 2023-24
- Where is Yukon now re. new school long-term planning?
  - Replacing Whitehorse Elementary
  - Takhini Elementary School
  - Burwash Landing
  - Robert Service School Expansion
  - New First Nations School in Whitehorse
- First Nation School Board started in 2022, responsible for eight Yukon schools
  - delivers BC curriculum through a Yukon First Nation cultural lens

![](_page_21_Picture_0.jpeg)

#### STITÓ:S LÁ:LÉM TOTÍ:LT

Elementary/Middle School

- Stitó:s "place of crossing"
- Completed Sept. 2022, located in Chilliwack BC (SD#33)
- K-8 (850 students + 80 kindergarten)
- Neighborhood of learning / 21<sup>st</sup> century learning
- Two-storey interconnected; concrete, steel, mass timber
- 9,300 sq m gross floor area

#### **PROJECT SCHEDULE**

![](_page_22_Figure_1.jpeg)

![](_page_22_Picture_2.jpeg)

![](_page_22_Picture_3.jpeg)

![](_page_22_Picture_4.jpeg)

Construction Complete

June 2022

![](_page_22_Picture_7.jpeg)

Learn School Opening Fall 2022

#### TEAM

- Client (SD33) + advising team
- Design-builder DGS Construction
- Architect Thinkspace Architecture Planning Interior Design Ltd.
- City of Chilliwack
- Structural: Bush Bohlman & Partners
- Mechanical: Rocky Point Engineering Ltd.
- Electrical: Jarvis Engineering Consultants
- Civil: Aplin Martin

## **PROJECT OBJECTIVES & OUTCOMES**

- Hub of community pride
- Ensure efficient, safe site design
- Incorporate flexibility in design to accommodate changing needs over time
- Enhance technology levels in buildings and infrastructure
- Create facility that reflect sustainable design best practices
- Includes energy efficiency, and building surrounded by as much green space as possible
- Maximize operational efficiencies to minimize long term operating and maintenance costs
- Ensure natural physical flow and logical, comfortable ergonomic design
- Provide safe and secure facility for staff and students
- Create adequate social space for students
- Provide suitable facilities to accommodate all modes of transportation to and from school

#### **Neighborhood of Learning**

- Expanded gymnasium space
- Daycare plus pre-school

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![](_page_26_Figure_0.jpeg)

![](_page_27_Picture_0.jpeg)

![](_page_28_Picture_0.jpeg)

#### Site Legend

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1

- Artificial turf sports field: Includes spectator bleachers and covered teams' benches
- 2. One way circulation and vehicle parking
- 3. Student sports courts and event overflow parking
- 4. Field house washrooms and covered bike locker

- 5. Location for future addition
- 6. Nature play area
- 7. Structured play area
- 8. Secure kindergarten and daycare play area

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Petawawa Road

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NEW

ELEMENTARY/MIDDLE

**SCHOOL** 

Vedder River

6

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9. Covered bus drop-off and loading

2

3

Rotary Trail

10. Open green space

## PROGRAM

- Two gymnasia (Main & NLC)
- 41 classrooms (paired)
- Home Ec/ Foods / Drama /Band
- Multi-purpose spaces
- Two-storey learning commons
- Science / maker space
- Before/after-care classrooms
- Office/ counselling
- Field house (washrooms / bike storage)
- Bus shelter
- Artificial turf sports field (football, soccer, lacrosse)
- Flood plain considerations (FCL)
- After-hours use

![](_page_30_Figure_14.jpeg)

![](_page_30_Figure_15.jpeg)

#### **LEARNING COMMONS**

#### Legend

- 1. Drama classroom
- 2. Multi-purpose space
- 3. Corridor

4. Learning commons

3

5. Storage

2

6. Exterior gathering space

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## **CLASSROOM PAIRING**

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![](_page_35_Figure_1.jpeg)

## COVID + "THE GREAT FLOOD" (Nov 15, 2021)

- Collaboration + transparency
- Willingness to continue to develop the work
- BIM, online meetings (innovations)
- Supply chain
- Involving AHJs

#### INNVOVATION

- Enhanced building envelope
- Maximum design Total Energy Use Intensity (TEUI) of 140 ekWh/m2
- Maximum design Thermal Energy Demand Intensity (TEDI) of 45 ekWh/m2
- Meet LEED Gold v4
- Maximum air leakage value of above-grade walls and roof of 0.25 L/s/m2 at 5 Pa
- Minimum above-grade wall effective R-value of RSI 1.76 m2 K/W
- Energy performance: 50% reduction of NECB 2017
- GHG emissions: 50% reduction of the reference building
- Energy modelling and monitoring dashboard
- Heating recovery strategies
- Flood protection strategy
- Integrated daylighting + solar mitigation strategies
- Energy recovery ventilators 90% efficient
- LEED Innovation Implementation of Well standards, including Nature & Beauty in Design

## **COMMENTARY ON DB - STITÓ:S + MERCIER**

- 1. What was the School District's rationale for going DB with Stitó:s?
- 2. Outline the DB process from the School District's perspective.
- 3. What are the advantages or disadvantages of the DB process?
- 4. What kind of design opportunities presented themselves?
- 5. How did SD33 take advantage of them? And at Mercier?
- 6. Where there any construction opportunities or challenges?
- 7. How did the architect challenge the original Statement of Requirements (SOR)?
- 8. How did the design-builder contribute to the project?
- 9. Are there any lessons learned or take aways from the DB process?
- 10. What, if any, are the short comings of the DB process?

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![](_page_38_Picture_12.jpeg)

#### **DISPELLING DESIGN-BUILD MYTHS**

1. Owners and architects will lose control of the design

2. All design decisions are final

3. Design-build is too expensive

4. The risk to the owner is higher

5. Speed over quality

6. No transparency in the process

# FINAL THOUGHTS – WHAT'S NECESSARY FOR A SUCCESSFUL DB?

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# **THANK YOU!**

#### **Questions?**

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